



17 MAY 2023
Meeting Notes
Harbour Trust
Community Advisory Committee

Time: 5.00 pm – 7.00 pm

Venue: Harbour Trust Head Office (29 Best Avenue, Mosman/ Zoom Video Conference

Present

Lori Callaghan - *Representing Zali Steggall MP*
Rachel Rodgers - *Representing Kylea Tink MP*
Luka Harrison - *Representing the Hon. Prime Minister Albanese*
Carolyn Corrigan - *Mayor of Mosman Council*
Zac Miles - *Mayor of Hunters Hill*
Sue Heins - *Mayor of Northern Beaches*
Chido Mauwa
Glyn Evans
Cathy Griffin
Yolande Stone
Linda O'Malley
Trudy Phelps
Anne Clarke

Apologies

Michael Nipperess
Susan Wynne
Lisa Trueman
Sheila Foliaki
Peter Doukas
Rebecca Cardy
Jeremy Kenna

In Attendance

Harbour Trust

Joseph Carrozzi, *Chair of the Trust*
Michael Rose, *Trust Representative*
Janet Carding, *Executive Director*
Kathryn Roberts, *Director, Marketing & Visitor Experience*
Daniel Sealey, *Director, Planning*
Freya Clayton, *Strategy Officer*
Alastair Fisher, *Community Engagement Officer*



1. Welcome and Acknowledgement of Country

Janet Carding (JC) opened the meeting with an Acknowledgement of Country.

JC then introduced herself, new member Trudy Phelps and new Harbour Trust staff member Alastair Fisher who will replace Madeleine Treacy-Maclean as Community Engagement Officer.

Newly elected Mayor of Northern Beaches, Sue Heins, was also welcomed.

The First Nations Advisory Group has not yet been finalised, but planning is underway in conjunction with Member of the Trust Alison Page.

a) Executor Director's Update

JC provided an Executive Update, noting that the recent consultation process around Middle Head provided a substantial community response.

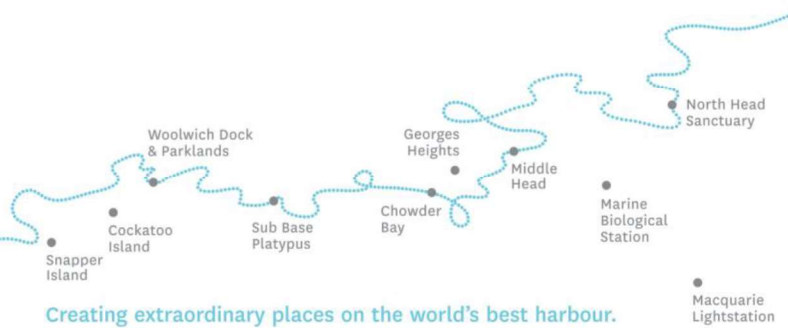
On 6 May Minister Plibersek met with JC and the Chair (Joseph Carrozzi) at Cockatoo Island (CI) to announce Government funding of \$45.2 million for the Harbour Trust, with \$21 million allocated to CI and the remainder across all sites. Emphasis will be on the most urgent critical backlog of repairs such as fire safety upgrades for CI, North Head and Middle Head, specialist upgrade works on dry docks on CI, and stabilising work on cliffs on CI and Woolwich. Some areas will need to be fenced off while these works are carried out over the next two years. Graham Izod (GI) is working on these projects and appropriate heritage advice in this regard will be sought.

b) Chair's Update

The Chair reported that the last Board meeting was attended by Minister Plibersek who has now visited all sites. They discussed how the sites' First Nations and military history will feature in storytelling and educational programming; that the Harbour Trust properties are nationally significant sites, and that while many millions have been spent on remediation and adaptive reuse in last 20 years, awareness is still low, and many people still do not know about CI. Promotion of the opportunities for CI and North Head through the master planning underway needs support, and this has been expressed to the Prime Minister and Minister Plibersek.

The Chair noted that at a recent Departmental meeting he became aware that contrary to popular opinion, the Department of Climate Change, Energy, the Environment and Water's (DCCEEW) primary aim is not regulation, but how to care for the environment, heritage and marine life, thus management of the nationally important Harbour Trust sites as a portfolio agency of DCCEEW is a good fit.

The Chair touched on the recent community consultation at Middle Head and concerns raised about moving the oval pavilion and café. All input will be considered in decision making.



Committee feedback

- Lori Callaghan (LC) noted that some members of the community want the Middle Head Environmental Education Centre located on Harbour Trust property. NSW Dept of Education are planning to construct it in Sydney Harbour National Park.

The Chair noted these comments.

c) First Nations Advisory Group

Membership of this Group has not yet been finalised.

Matters for Information

Update on Sub Base Platypus (SBP) Torpedo Factory Renewal

JC (in place of Graham Izod) gave an update on SBP.

A new foreshore area will be landscaped at the former gas works. The Torpedo Factory will be developed into a multiuse space to be opened in summer 2023. The site will be used for parking when no activations are in progress. There have been challenges in the development of this site, with a number of latent conditions found including more lead having to be removed than originally anticipated.

First Nations artist, Dennis Golding, has been commissioned to carry out a site-specific commission for a new artwork.

Committee feedback

- The committee asked if there is going to be public parking.

The Harbour Trust confirmed there will 3 hours parking for 40 cars available.

- Linda O'Malley (LO) asked if there is a meeting about SBP next week.

Kathryn Roberts (KR) noted that the Sub Base Platypus CAC is convening on the 24th May, it is a separate advisory group related specifically to this capital project.

Matters for Discussion

Harbour Trust Corporate Plan 2023-2027

Freya Clayton (FC) provided an overview of the five-year Corporate Plan incorporating input from many staff, and the process following the budget allocation in Parliament. Its format is a five-year rolling strategic plan, with the first twelve months developed in more detail. The priorities for the next 12 months are currently in draft form,



yet to be reviewed by the Members of the Trust, and still require further refining to ensure they are actionable and measurable targets but were being provided to the CAC for their comments.

Previously, there were 6 key activity streams, this has been reframed to 4 to align with the performance reporting of the Trust. The first three key activities focus on the delivery of the Harbour Trust's outcome statement as prescribed by Government. The fourth key activity is an internal metric to focus on how the organisation can effectively deliver against the key activities.

Key points from the priorities for the next 12 months:

Key Activity 1: Steward our Parkland

- The Harbour Trust aims to be carbon neutral by 2030.
- Delivery of year 1 of the new \$45.2M budget allocation
- Focus on the expansion of our oral history program and to digitise to make more accessible.
- Define a target for the residential and leasing programme to help grow business revenue and deliver our vision.

Key Activity 2: Welcome Everyone

- Increase Harbour Trust sites profile, to attract a wider and more diverse audience from international, interstate and local areas.
- Review sites accessibility ensuring inclusivity for all.
- Support an increase in visitation through the implementation of the Events and Activation Strategy.

Key Activity 3: Build Partnerships

- A key focus will be on leveraging existing and building new partnerships to contribute to the delivery of Harbour Trust objectives.
- Establishing Deductible Gift Recipient (DGR) status. This year the Harbour Trust laid the groundwork professional advice as required to prepare the necessary paperwork; this coming year will focus on obtaining DGR status.
- Review and revise our Rental Subsidy policy to assist sourcing best fit partnerships that align to the Harbour Trust values and help deliver our vision.
- Through the Events and Activation Strategy build existing/new relationships.

Key Activity 4: Effective Capabilities

- Focus on the delivery of our ICT strategy, improving organisation business efficiencies and productivity. This coming year will focus on the update of our financial system.
- Focus on developing and retaining a resilient workforce through; professional development, workforce management plans and building a culture that reflects the Harbour Trust values.

The Harbour Trust will circulate the presentation to committee for review and to provide any additional feedback back to the Harbour Trust in 2024.

Committee feedback

- CC asked if staff surveys were conducted previously.



JC noted that Harbour Trust runs annual surveys via and external company, that provide year on year comparable results.

- LC asked if tax deductibility was available yet for donations to the HT and if the status will be granted.

JC noted that people are surprised to learn that the Harbour Trust does not have charitable status, she noted that the process has commenced, but a decision will take some time.

- GB asked what the status is of cash donations at Visitor Centres.

JC noted that we are still able to receive cash donations but cannot offer a tax receipt.

Draft Middle Head Master Plan

KR provided an overview of the Middle Head /Gubbu Gubbu Consultation. The engagement process involved a public exhibition which commenced 14 March and closed on 9 May 2023. Two information sessions were held for the public and one for tenants. Website and social media updates, print advertisements, email correspondence during the period resulted in over 200 responses.

Issues of concern included the removal of guard house, relocation of sports pavilion, oval re-orientation, concerns about increased traffic, potential impact of events, and that ASOPA history was not included. The Harbour Trust will now analyse the data and collate submissions into a summary report which will be shown to the CAC, prior to being published.

The 10 Terminal & Parklands Working Group will be meeting on 1 June 2023 to discuss consultation outcomes and next steps. CC, LC and ZS will attend as current members of the Group. CAC members are invited to attend if they are free and should send an email to Kathryn Roberts if interested in attending.

Committee feedback

Member of the CAC noted:

- The future of the area is an issue of concern
- One of the current car parks has been a parade ground for 70 years and should remain as such
- Concerns about parking areas around buildings 6 and 7, noting that parking is at 60% - 70% on weekends and that perhaps changes to parking should be left until the future
- The Master Plan should clarify how people will get there, location of bus stops, etc.
- Support for an interpretation centre
- Focusing on the 10 Terminal buildings as an anchor point and priority
- The importance of staging and picking projects for early stages that enjoyed community support
- The importance of continuing to consult as the master plan is implemented.

In terms of the format of the draft Plan for the next stage it was suggested that following concerns about the length of the initial draft master plan, reports for public release need both a summarised, succinct document focussing on the changes made in response to the consultation, with the full amended Master Plan report available on request.

JC thanked everyone and closed the meeting at 7:00 PM